Code of practice no.14 compliance statement

Section	Sub-section	Legal requirement	TP	R's guidance	How we Comply
Governing your scheme	Knowledge and understanding required by pension board members [34 – 60]	A member of the pension board of a public service pension scheme must be conversant with: • the rules of the scheme, and • any document recording policy about the administration of the scheme which is for the time being adopted in relation to the scheme. A member of a pension board must have knowledge and understanding of: • the law relating to pensions, and • any other matters which are prescribed in regulations.	(1) (2) (3) (4) (5) (6) (7) (8) (9)	Schemes should establish and maintain policies and arrangements for acquiring and retaining knowledge and understanding [38]. Schemes should designate a person to take responsibility for (1) [38]. Schemes should prepare and keep an updated list of documents with which they consider pension board members need to be conversant [46] Clear guidance on the roles and responsibilities and duties of boards and its members should be set out in scheme documentation [47]. Schemes should assist pension board members to determine the degree of knowledge and understanding needed [48].	The Fund's existing training policy has been amended to reflect the requirements for Knowledge and Understanding. This is reviewed regularly. The Fund's Governance & Risk Officer is responsible for all training matters. Terms of Reference for the Pension Board specify roles and responsibilities and these are documented accordingly. Board members have been introduced to the new CIPFA Knowledge and Skills Framework for Local Pension Boards, published in July 2015. Training and support needs will be assessed and developed in line with Board member needs. Training needs will be identified in a number of ways including self-identified (by Board members) and those identified or suggested by the Fund's officers. Regular Workshops are arranged to meet training needs. Additionally, the Fund have purchased access to the Intuition Know-How Online Library which provides online training modules covering all aspects of pension's information. Board members are encouraged to discuss their learning needs and experiences at each Board meeting and to ask for the support they need from the Fund for their ongoing learning. Records are being maintained of all formal training attended by Board members and reported on periodically.

Conflicts of interest and representation [61 – 91].

In relation to the pension board, scheme regulations must include provision requiring the scheme manager to be satisfied:

- that a person to be appointed as a member of the pension board does not have a conflict of interest and
- from time to time, that none of the members of the pension board has a conflict of interest.

Scheme regulations must require each member or proposed member of a pension board to provide the scheme manager with such information as the scheme manager reasonably requires for the purposes of meeting the requirements referred to above.

Scheme regulations must include provision requiring the pension board to include employer representatives and member representatives in equal numbers.

- (1) The 'Seven principles of public life' should be applied to all board members [70].
- (2) Schemes should incorporate these principles into any codes of conduct (and across their policies and processes) and other internal standards for boards [70].
- (3) Take professional legal advice when considering issues to do with conflict of interests [74].
- (4) Schemes should ensure that there is an agreed and documented conflicts policy and procedure which should be kept under regular review [76].
- (5) Schemes should cultivate a culture of openness and transparency [78].
- (6) Board members should have a clear understanding of their role and the circumstances in which they may find themselves in a position of conflict of interest [78].
- (7) Board members should know how to manage potential conflicts [78].
- (8) Pension board members should be appointed under procedures that require them to disclose any interests or responsibilities which could become conflicts of interest [80].
- (9) All terms of engagement should include a clause requiring disclosure of all interests and responsibilities which could become conflicts of interest as soon as they arise [81].
- (10) All disclosed interests should be recorded [81].
- (11) Schemes should consider what important matters or decisions are likely to be considered during, for example, the year ahead and identify and consider any potential or actual conflicts [82].

The Local Pension Board has been established having had regard to the requirements set out in legislation and guidance.

All Board Members have completed a Register of Interests declaration having had regard to the Board's Code of Conduct and Conflict of Interests Policy, which was approved in October 2015.

The agenda for each Board meeting includes a declaration of pecuniary and non-pecuniary interests in relation to matters under consideration on that agenda. Any such declarations are recorded in the Minutes.

The Register of Interests will be reviewed on an annual basis and all Board Members receive training at an induction session prior to their first Board meeting Advice on potential conflicts can be sought from Democratic Services officers at any time.

Publishing	The scheme manager for a	 (12) Identify, evaluate and manage dual interests [83]. (13) Use a register of interests to record and monitor dual interests [84]. (14) Capture decisions about how to manage potential conflicts of interest in their risk register or elsewhere [84]. (15) The register of interest and other relevant documents should be circulated to the board for ongoing review [84]. (16) The register of interest and other relevant documents should be published [84]. (17) Conflicts of interest should be included as an opening agenda item at board meetings and revisited during the meeting where necessary [85]. (18) Establish and operate procedures which ensure that boards are not compromised by potentially conflicted members [86]. (19) Be open and transparent about the way they manage potential conflicts of interest [87]. (20) Seek professional legal advice when assessing any option when seeking to manage a potential conflict of interest [88]. (21) Membership of boards should be designed with regard to proportionality, fairness and transparency and with the aim of ensuring that the board has the right balance of skills, experience and representation [91]. (1) Schemes should also publish useful 	The Board comprises representation from employers and members. All scheme member representatives have a pension related background, and employer representatives are fully conversant with LGPS issues.
Publishing information about schemes [92 – 99]	The scheme manager for a public service scheme must publish information about the pension board for the scheme(s) and keep that information up-to-date.	(1) Schemes should also publish useful related information about the pension board such as set out in 96 and 97.	Board membership; Board terms of reference;

		The information must include: • who the members of the pension board are • representation on the board of members of the scheme(s), and • the matters falling within the pension board's responsibility.	(2) Have policies and processes to monitor all published data on an ongoing basis to ensure it is accurate and complete [98].	A link to the Lancashire County Council website detailing agendas and minutes of the Board's meetings The Fund publishes all statutory documents on the LPPA Member website www.lppapensions.co.uk The website content is reviewed at least annually and updated accordingly, as are other media such as leaflets/guides etc. All material follows a formal sign off and approval process to ensure accuracy Additionally whenever regulatory or other significant changes occur, relevant media/documentation are reviewed and changed at the time.
Managing risks	Internal controls [101 – 120]	The scheme manager of a public service pension scheme must establish and operate internal controls. These must be adequate for the purpose of securing that the scheme is administered and managed in accordance with the scheme rules and in accordance with the requirements of the law.	 Internal controls should include a clear separation of duties, processes for escalation and decision making and documented procedures for assessing and managing risks, reviewing breaches of law and managing contributions to the scheme [103]. Internal controls should address significant risks which are likely to have a material impact on the scheme [105]. Sufficient time and attention should be spent on identifying, evaluating and managing risks and developing and monitoring appropriate controls [105]. Schemes should carry out a risk assessment [106]. Schemes should record risks in a risk register and review it regularly [108]. Schemes should keep appropriate records to demonstrate compliance [108]. 	Internal controls are designed to manage risks facing the Fund. As such, the starting point for the Fund's approach is the risk register. The risk register is a 'live' document which is reviewed regularly in collaboration with LPP and presented to the Board and Pension Fund Committee every 6 months. The risk register categorises risks into five primary groupings. Each risk is then rating on the basis of likelihood and impact after assessing the mitigating factors which are in place. The Fund works collaboratively with the Local Pensions Partnership (LPP) to identify new risks and ensure that appropriate mitigation is in place for all risks, especially those rated as being a high risk to the Fund. Some level of financial risk is both known and tolerated to generate the required levels of return. This level of 'risk tolerance' is set out in the Investment Strategy Statement (ISS).

Evaluate risks and develop internal controls

- (7) Prioritise risks where the impact and likelihood of the risk materialising is high [109].
- (8) Review any existing internal controls [110].
- (9) Design internal controls to mitigate main risks and consider how best to monitor them [111].

Monitor controls effectively

- (10) Schemes should periodically review the adequacy of internal controls [115].
- (11) Internal or external audits and/or quality assurance processes should ensure that adequate internal controls are in place and being operated effectively [116].
- (12) Review internal controls when substantial changes take place or where a control has been found to be inadequate [116].

Suggested internal controls

- (13) Internal controls that regularly assess the effectiveness of investment-related decision making.
- (14) Internal controls that regularly assess the effectiveness of data management and record-keeping.
- (15) Internal controls that ensure that new employers understand what member data is required and how it should be supplied [112].
- (16) Internal controls that require internal or external auditors to audit any automated systems [112].
- (17) Internal controls to ensure that systems support the maintenance and retention of good member records [112].
- (18) Internal controls that ensure that data are complete (e.g. undertake a data-cleansing or member tracing exercise and review this

The risk register serves to track performance in managing risks and ensure a focus on changes in the risk landscape.

A documented internal compliance regime reviews progress in managing risk and ensures that risk owners are accountable accordingly.

Clearly, some risks are more significant than others and their relative scale drives the resource input devoted to such; for example the Investment panel and associated due diligence processes ensure a clear separation of duties and a documented decision-making mechanism. Similarly rigorous separation of duties apply to the pensions payroll function which controls around £250m of pension payments annually.

Controls are reviewed in a number of ways, such as lessons learned, internal and external audit and continuous improvement drivers.

Significant reliance is placed upon both internal and external audits, which review and test existing controls. These audits have led to improved practice.

Detailed monitoring takes place monthly in respect of investment performance and associated governance/control issues.

All incidents are logged on an incident log and are investigated.

The fund manages enormous volumes of complex and dynamic data and as such commits significant resource to keeping data clean and up to date in a number of ways.

Internal data cleansing regimes apply, but just as importantly, significant resource is dedicated to

			on a regular basis (at least annually or at regular intervals that they consider appropriate) [112]. (19) Ensure that all staff completes information management training before they are given access to sensitive data. (20) Ensure that member communications are reviewed regularly [112] (21) Schemes should put in place systems and processes for making an objective assessment of the strength of an employer's covenant.	supporting employers to ensure they can comply with the fund's data requirements. Whilst data quality is important, maintaining it comes at a cost: for example the fund only marginally meets the Regulator's data quality targets simply due to the numbers of members for whom it does not have up to date data – this largely applies to deferred members who cannot be traced, despite continued efforts. LPPA now engage Target, a company that specialises in tracing members with whom contact has been lost. This is expected to improve the data quality scores. There is a need to balance the cost of chasing such deferred members against the benefit of 100% accuracy of data, and choices need to be made accordingly. It is not possible within this document to specify all areas of compliance with the Regulator's suggested internal control framework, however: Information governance training forms part of induction and annual review; Member communications are reviewed and fine-tuned in the light of feedback The Fund is putting in place processes and resources to assess employer covenant and proactively manage the outcome of such assessments.
Administration	Scheme record-keeping [122 – 146]	Scheme managers must keep records of information relating to: • member information • transactions, and • pension board meetings and decisions Schemes must ensure that processes that are created to manage scheme member data	 Schemes should be able to demonstrate to the regulator, where required, that they keep accurate, upto-date and enduring records [124]. Schemes should establish and operate adequate internal controls to support record-keeping requirements [125]. Member data should be subject to regular data evaluation [126]. 	Details of Pension Board meetings are available via the Fund's website www.lancashire.gov.uk/council/finance/lancashire-pension-fund/ A data cleaning schedule specifies data cleaning activities during the year. The cleanliness of this data is compared to targets set out by the Pensions Regulator. LPPA is working on implementing electronic data quality reporting

Maintaining contributions [147 – 186]	Employer contributions must be paid to the scheme in accordance with any	(1) Scheme managers should have effective procedures and processes in place to identify payment failures that	Additionally the Employer Guide sets out in some detail the Fund's specific data requirements. The Fund's Business Continuity Plan specifies actions to mitigate the impact of various scenarios including loss of IT systems. Established processes are in place to manage employer and employee contributions due, and their payment.
	requirements in the scheme regulations. Where employer contributions are not paid on or before the date they are due under the scheme and the scheme manager has reasonable cause to believe that the failure is likely to be of material significance to the regulator in the exercise of any of its functions, the scheme manager must give a written report of the matter to the regulator as soon as reasonably	are – and are not – of material significance to the regulator [150 to 151]. (2) Such procedures are likely to involve: (i) Developing a record to monitor the payment of contributions. (ii) Monitoring the payment of contributions. (iii) Managing overdue contributions. (iv) Reporting payment failures which are likely to be of material significance to the	With the exception of one employer, all employer and employee contributions are received by the Fund via a regular direct debit collection. Employer and employee contributions are monitored and collected through a bespoke webbased system known as EPIC. This electronic interface has been used for some years by the Fund's administration team and the functionality to monitor and collect contribution income was added approximately 3 years ago. Employers, or their 3 rd party payroll providers
	where employee contributions are not paid within the prescribed period, if the scheme manager has reasonable cause to believe that the failure is likely to be of material significance to the regulator in the exercise of any of its functions, they must give notice of the failure to the regulator and the member within a reasonable period after the end of the	regulator [152]. Developing a record to monitor the payment of contributions (3) Schemes should have a contributions monitoring record [155 to 157]. Monitoring the payment of contributions (4) Schemes should monitor contributions on an on-going basis [161]. (5) A risk based and proportionate monitoring approach should be used to	where applicable, are required to log-in to the password protected system and input, on a monthly basis, data at a total employer level. The finance team does not have access to, nor does it require, individual member data through the EPIC system. Data required as part of this monthly process is in respect of pensionable pay for the period, employer and employee contributions analysed between regular, deficit and other contributions – with disclosure of amounts in respect of the 50:50 option separately identified. There are standard and non-negotiable deadlines around the EPIC process. Little flexibility is
	prescribed period. Where there is a failure to pay employee contributions on an earlier date in accordance with	identify employers and situations which present a higher risk of payment failure [162]. (6) Schemes should have a process in place to identify where payments are	available since the direct debit process must be run to the regulatory deadline of 19 th of the month. The system categorises submissions from employers into different 'statuses' for example –

scheme regulations, schemes should also consider their statutory duty under section 70 of the Pensions Act 2004 to assess and if necessary report breaches of the law.

- late or have been underpaid, overpaid or not paid at all [163].
- (7) Scheme managers must record and retain information on transactions (including any employer and employee contributions) [166].

Managing overdue contributions

- (8) Where a payment failure is identified, there should be a process to follow to resolve the issue quickly (including the suggested steps set out in the Code) [169].
- (9) Schemes should keep a record of their investigation and communications between themselves and the employer [170].
- (10) Schemes should have a process which is able to detect deliberate underpayment or non-payment or other fraudulent behaviour by an employer [171].

Reporting payment failures which are likely to be of material significance to the regulator

- (11) Where schemes identify a payment failure, they should attempt to recover contributions within 90 days of their due date [174].
- (12) Where a payment failure is identified it should at least ask the employer the 3 questions set out in 175.
- (13) Schemes should investigate the payment failure and use their judgement when deciding whether to report to the regulator taking into account the wording of the Code [177].
- (14) Schemes should consider whether it is appropriate to report payment failures of employer contributions to members

'incorrect % applied to pensionable pay', 'missing contributions', 'adjustments'. The finance team will review all entries in each status and take the appropriate action to ensure that the correct amounts are collected each month. Any breaches are included on the Fund breaches log. Procedures for follow-up and escalation have been established.

A reconciliation between the EPIC system, the Oracle financial system and the Altair pension payroll is performed on a monthly basis. These reconciliations are designed to ensure accuracy and consistency of reporting and should also highlight any missing or late contributions along with any under / over payments.

The Fund's policy is to collect contributions by direct debit. If a contribution remittance advice is not received from an employer via EPIC in line with the direct debit deadline then the Fund will collect an amount equal to the previous month. This maintains cash flow to the Fund but requires confirmation from the employer in the following month and will usually result in an adjustment to the following month's collection remittance in order to correct the actual contributions as a percentage of pensionable pay. A record is maintained of any contributions collected as a result of this back-up procedure.

A procedure has been established to ensure that repeat failure to submit remittances on time is recorded on the Fund breaches log and remedies applied as necessary – whether this be through application of financial penalties or in the case of admitted bodies, contractual penalties can be applied, .System invoices are generated as a result of the direct debit process. These invoices are not sent to employers but are recorded in the Oracle financials system. Non-payment will result in outstanding debt which will be identified and

		where it is reported to the regulator [182]. (15) Reports to the regulator should be made in accordance with the code.	chased by either the Fund or the LCC income and debt management team. Any returned or failed direct debits are notified to the Fund finance team by the LCC banking team and are followed up immediately with employers and providers who will be asked to pay immediately by BACS if necessary or other remedies may be applied. Again, any ongoing payment issues should be recorded on the breaches log.
			All employers are monitored in the same way. E-mail correspondence between the finance team and employers/providers is retained and information extracted from EPIC into excel is annotated for relevant comments regarding discussions and action taken.
Providing information to	The law requires schemes to disclose information about	 Schemes should design and deliver communications to scheme members in 	LPPA uses a wide range of communications
members	benefits and scheme	a way that ensures they are able to	media such as:
[187 – 211]	administration to scheme members and others.	engage with their pension [207]. (2) Information should be clear and simple	An electronic self -service "my pension
	The Code summerises the legal	to understand as well as being accurate	online" facility and the LPPA member website,
	The Code summarises the legal requirements around -	and easily accessible [207].(3) Schemes should attempt to make contact with their scheme members	both of which allow members to access pensions information 24/7
	 (1) Benefit statements [188 – 195] (2) Other information about scheme administration [196 	and, where contact is not possible, schemes should carry out a tracing exercise to locate the member and ensure that their member data are up-	LPPA have commenced publishing certain information on line where possible i.e. P60s are published online.
	 – 197]. (3) Who is entitled to information [198 – 199] (4) When basic scheme information must be provided [200 – 201] 	to-date [208]. (4) Where a person has made a request for information, schemes should acknowledge receipt if they are unable to provide the information at that stage [209].	Annual benefit statements that are produced annually and made available to all members via the online facility. Members who choose to opt out of e communication are provided with a paper copy.
	(5) What information must be disclosed on request [202]	(5) Schemes may encounter situations where the time period for providing information takes longer than expected.	Face to face / video presentations to groups and one to one appointments at pension surgeries are offered to all members

(6) How benefit statements and other information must be provided [203 – 206] Scheme should also comply as appropriate with other legal disclosure requirements [211].	In these circumstances, schemes should notify the person and let them know when they are likely to receive the information [209]. (6) Information should be readily available at all times to ensure that members are able to access it when they require [210].	A dedicated helpdesk and email facility are available to members Whilst not promoted, face to face member support is available via Preston based premises (or via video conferencing in the current working environment). Experienced caseworkers can be contacted for more technical support (alongside an internal technical team). All information whether electronic, written or face to face is delivered in a simple and clear manner avoiding pension jargon. The details of when and what information is provided to members is contained in the member website at: Ippapensions.co.uk The Fund makes every attempt to contact scheme members. When contact attempts have not been possible, attempts at tracing are made as follows: for active members the service contacts the employer for up to date details; for pensioner members and deferred members a specialist tracing company, Target, is engaged. LPPA operate a member satisfaction survey. As part of this efforts are made to collate email and telephone contacts for all members. Particularly personal data which may be needed at retirement (instead of work data). Receipt of emails to the pensions helpdesk is confirmed automatically; paper correspondence is not acknowledged, but response times form part of the service's SLA and are monitored accordingly.

			proces	s of service standards, targets and sses are published on the Funds website in to manage member's expectations.
Resolving	Internal dispute resolution [212 – 240]	Scheme managers must make and implement dispute resolution arrangements that comply with the requirements of the law and help resolve pensions disputes between the scheme manager and a person with an interest in the scheme.	relating to IDRP are prescribed in the LGPS regulations. (2) Schemes should publish and make IDRP time limits readily available [225]. (3) Schemes should be satisfied that the time taken to reach a decision is appropriate to the situation and be able to demonstrate this, if necessary. [230 and 240] (4) Schemes should provide the applicant with regular updates on the progress of their investigation. They should notify the applicant where the time period for a decision is expected to be shorter or longer than the reasonable time period and let them know when they are likely to receive an outcome [232]. (5) Schemes should focus on educating and raising awareness of their internal dispute resolution arrangements and ensuring that they are implemented [233]. (6) Schemes should ensure that the effectiveness of the arrangements is assessed regularly and be satisfied that those following the process are complying with the requirements set, which includes effective decision making [234]. (7) Schemes should confirm and communicate their arrangements to members, for example, in the joining booklet [235]. (8) Schemes should make their arrangements accessible to potential applicants, for example by publishing them on a scheme website [235].	Is of the Internal Dispute Resolution adure (IDRP) are published on the Fund's ite and contained within the employee's brief all guide. In addition the appeals application also available on the website, contains are guidance for members including the fic time limits imposed by the IDRP. The documents are reviewed regularly to be that they are in line with amending ation and procedures. (The latest versions the eviewed at the link below) the employers are also contained at the employer guide on the website. In on a guide for employers is also available, particularly for employers who have a new international areas such as III health determinations it is administration system to ensure that the priate deadlines and notifications are also documentation covers and bulletines are adhered aspoke documentation covers and earlies and details of extensions to imits. Procedures for stage 2 are regularly the constant and administration where a decision is taken that may affect a member or ective member's benefits, whether that be an instering or employing authority decision.

Reporting	Certain people are required to	(9) Schemes should ensure they make the following information available to applicants: (i) The procedure and processes to apply for a dispute to be resolved; (ii) The information that an applicant must include; (iii) The process by which any decisions are reached; and (iv) An acknowledgement once an application has been received [239]. (1) Schemes should be satisfied that those
breaches of the law [241 – 275]	report breaches of the law to the regulator where they have reasonable cause to believe that: • a legal duty which is relevant to the administration of the scheme has not been, or is not being, complied with • the failure to comply is likely to be of material significance to the regulator in the exercise of any of its functions.	who are responsible for reporting breaches are made aware of the legal requirement and the Code [244]. (2) Training should be provided for scheme managers and pension board members [244]. (3) All others under a statutory duty to report should ensure they have sufficient level of knowledge and understanding to fulfil that duty [244]. (4) Those with a statutory duty to report should establish and operate appropriate and effective procedures in regards to reporting breaches [245]. (5) Those procedures should be in accordance with and take into account paragraphs 245 to 262 of the Code. (6) Reports made to the Regulator should be submitted in accordance with paragraphs 263 to 271.